



LTG Strategy 2030: Sustainable Integration into Europe

Summary of the consolidated strategy of the Lithuanian Railways Group

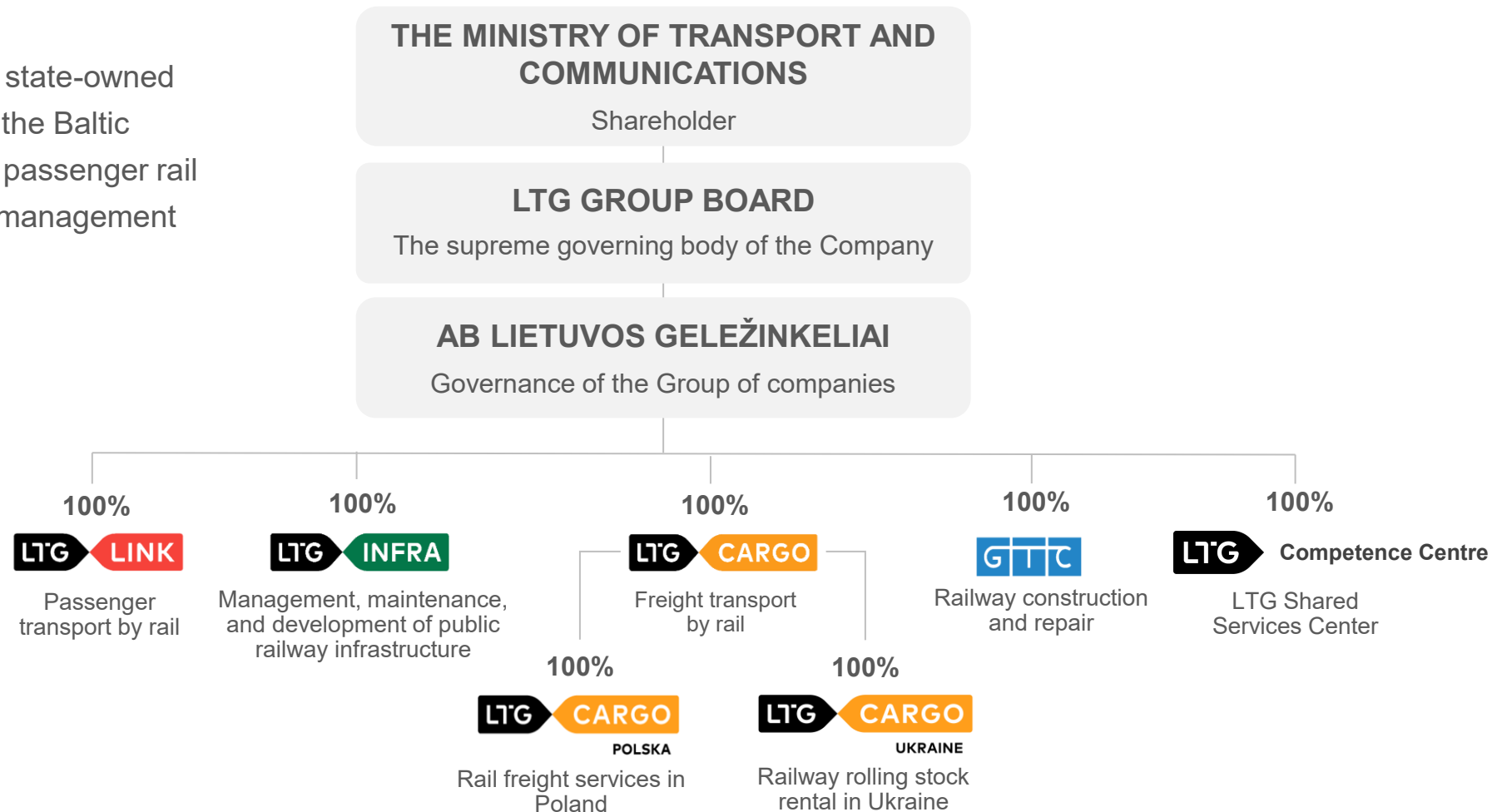
2025 update

About the LTG Group



Group structure

AB Lietuvos geležinkeliai (LTG) is a state-owned group of companies that dominates the Baltic countries in the areas of freight and passenger rail transport and railway infrastructure management



Key facts about the LTG Group



100%
state-owned group
of companies



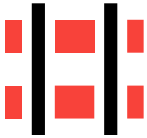
~€500 million
in annual
revenue



>5,600
employees



~25 million tons
of cargo per year



**1,728 km of main
lines, 1520 mm gauge**
**128.4 km of main
lines, 1435 mm gauge**



>260
trains and
locomotives

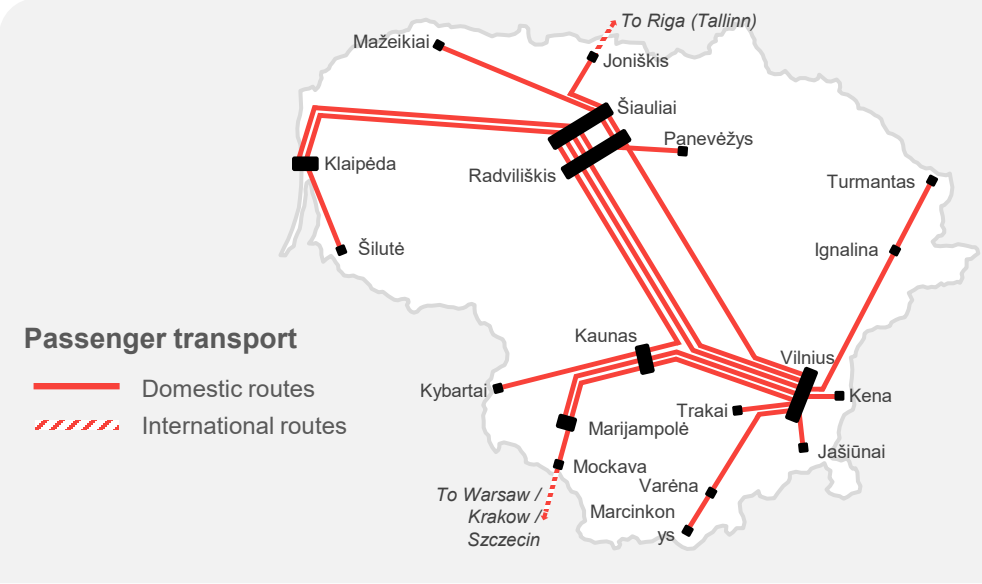
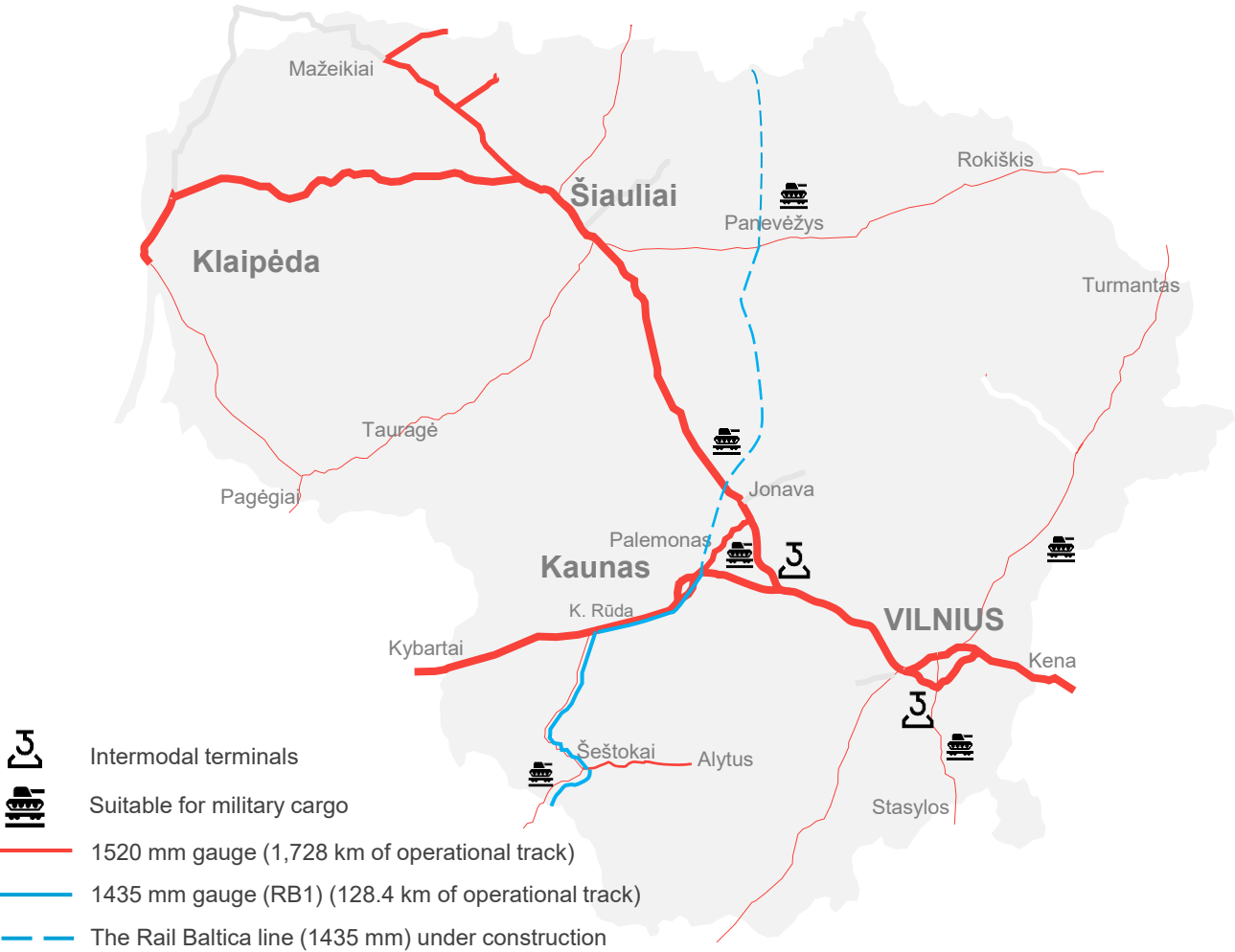


>7,100
wagons



~6 million
passengers per
year

Lithuanian railway network and routes operated by LTG



Sustainable rail transport generates direct value for businesses, society, and the state



77%

Of all LTG customers transport most of own cargo by rail

Existing top LTG customers **prioritize rail** for their logistics needs and **increase the benefits generated for the state through taxes paid:**



€600 million

€8 billion

Paid taxes to the state in 2024 (2025 Q1: €400 million)

Turnover in 2024, generated for the portion transported by rail (2025 Q1: €3.5 billion).

5.5 million

Passengers transported by rail in Lithuania in 2024

In terms of fatal accidents, railways are much **safer and more environmentally friendly** compared to private cars and buses used for public transport:



x3

safer

-64%

less gCO₂e per km travelled



x30

safer

-80%

less gCO₂e per km travelled

13.7

bn tkm

Train operational volume in Lithuania in 2024

Strategic investment: railway infrastructure means lower road maintenance costs for the state, reduced air and noise pollution, enhanced military mobility, and better conditions for industrial development in the regions:

€1 = €2.07

investment in railway infrastructure

generates value for Lithuania every year

Mission, vision, strategic directions, forecasts



Building a safe & convenient railway for Lithuania and Europe



Mission

Connecting People and Businesses
for a More Sustainable Future



Vision

Being the Backbone of
the Transport System

1

The country's main transport route for passengers and cargo, offering a more sustainable option

2

Smooth connections between Lithuania and the rest of Europe

3

Secure critical infrastructure in extreme situations

The foundation of our culture: values

Responsibility

I do what I say
I promise what I can do
I protect myself and others
I boldly commit
I care about the future



Customer

I listen to the customer
I understand the needs
I perform to a high standard



Cooperation

Working together towards
a common goal
I communicate openly
I respect and support



Development

I am interested in innovation
I share my knowledge and
experience
I have a growth mindset



Sustainability principles integrated into all LTG strategic directions



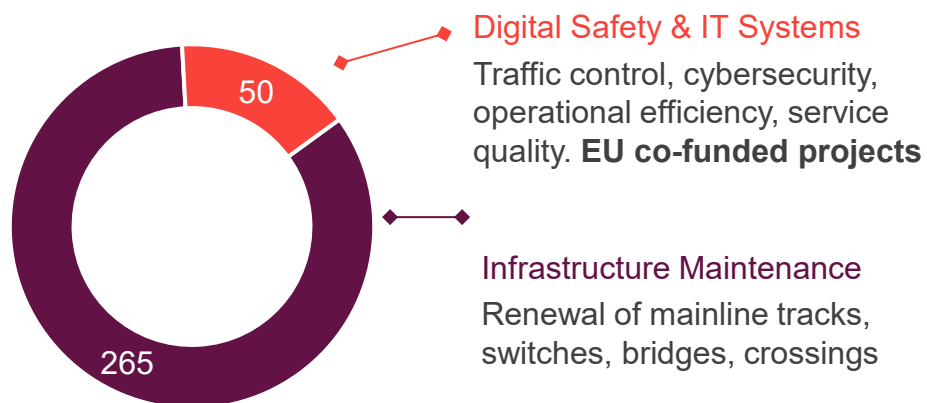
Note: Investment distribution is shown excluding Rail Baltica investments (EUR 2.9 billion).

Strategic imperative: no compromises on safety

CRITICAL PRIORITY

Safety is the foundation of LTG's business resilience – it ensures the continuity of rail operations, protects lives, infrastructure, and national interests. **It is central to LTG's license to operate.**

Strategic Safety Investments (2026–2030)



Strategic alignment (2026–2030)

- Safety is a core shareholder expectation and **legal obligation**
- Investments into railway infrastructure and traffic management systems must be guaranteed and prioritized, regardless of financial constraints
- Currently, around 60% of investments in strategic direction for business resilience support infrastructure maintenance.

Indicators showing the current high level of safety will be further improved by 2030

Employee Safety

↑ 16 %

Public Safety

↑ 7 %

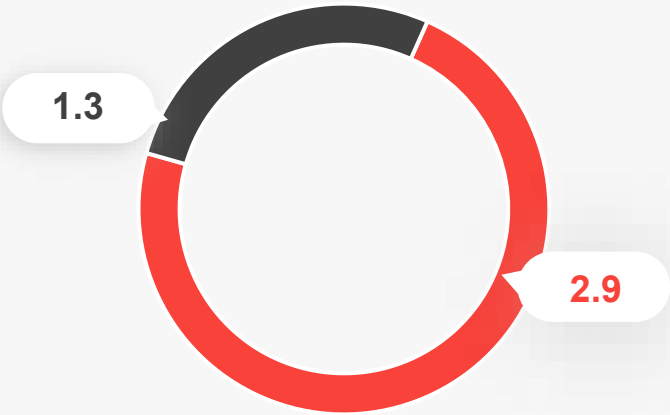
Traffic Safety

↑ 26 %

Strategy for consistent growth

Investments in 1520 mm gauge EUR 1.3 billion for 2026-2030

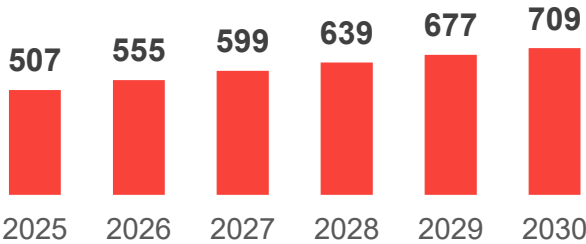
Includes electrification of the existing 1520 mm railway network, military mobility, network and rolling stock maintenance, and social projects.



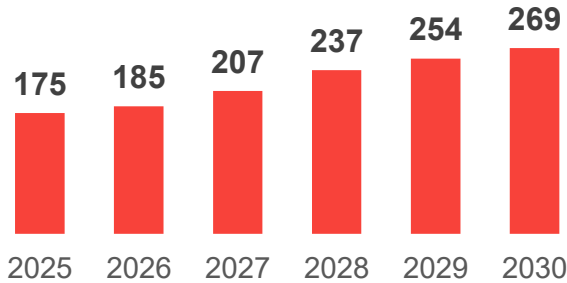
Investments in the 1435 mm gauge EUR 2.9 billion for 2026-2030

Includes Rail Baltica, business development projects abroad

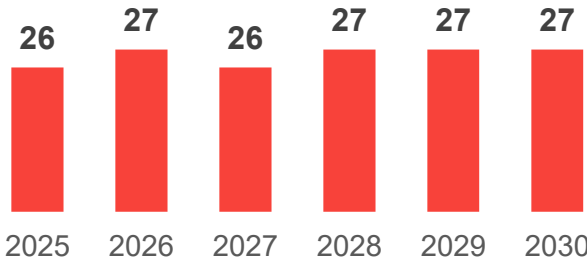
Revenue EUR million



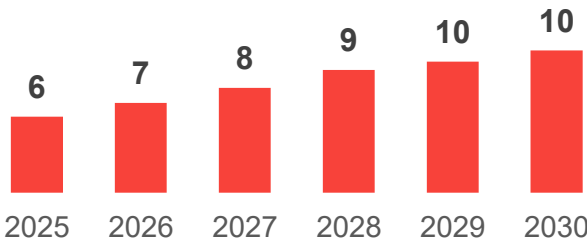
EBITDA EUR million



Freight (In Lithuania and abroad), million tons



Passengers millions



Strategic projects



Rail Baltica:
seamless
connection to
the European
rail network



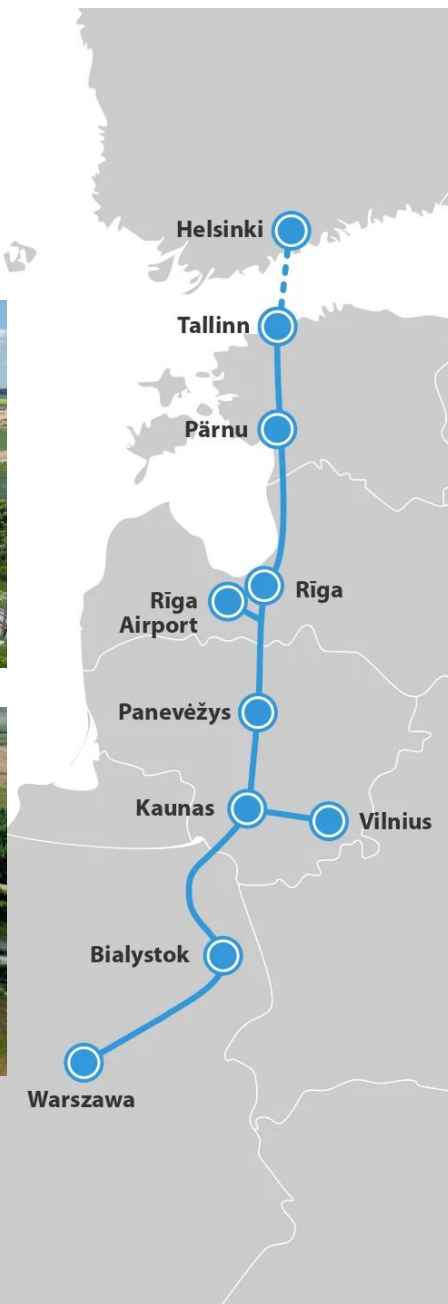
Military mobility:
Infrastructure
adapted to meet
NATO logistics
requirements,
ensuring
readiness for
operations



Electrification
of network and
rolling stock
fleet, transition
to clean energy



FREE Rail
programme:
the foundation
of business
resilience



Rail Baltica (RB): Seamless connection to the European rail network



2028

- Direct passenger route Warsaw – Kaunas (existing RB1 line)



After 2030

Main railway line PL/LT border – Kaunas – LT/LV border:

- First stage of Rail Baltica implemented
- Commercial passenger and freight transport

Upon completion of Rail Baltica:



Baltic countries integrated into the European rail network



Direct economic benefits for the Baltic countries: €6.6 billion



Military mobility, security in the region



Military mobility: infrastructure adapted to meet NATO logistics requirements, ensuring readiness



2028

Rūdninkai military polygon program

- Railway track (8.6 km) to the Rūdninkai training ground
- Passenger and cargo transportation to the Rūdninkai training ground

Development of dual-use loading bays and terminals

- Expansion of the Palemonas terminal at Rail Baltica (dual-use loading yard)

Benefits



Rapid deployment of military forces and equipment



Heavy military cargo logistics



Resilience to crises by securing critical infrastructure / alternative transport network

Electrification of network and rolling stock fleet, transition to clean energy

 2026

- 28% of the railway is electrified, with a total length of 363 km
- 15 new electric and battery-powered passenger trains are being put into service

 2028

- 17 new electric locomotives are put into operation

Benefits



100% of rolling stock adapted to individual needs



Emissions reduction = safer traffic with less:
↓ 3,600 cars and
↓ 18,000 trucks



~50% of rail traffic in Lithuania will be powered by environmentally friendly electric traction

Lines to be electrified as part of the Vilnius-Klaipėda project

Lines electrified within the scope of other projects

FREE Rail programme: the foundation of business resilience



2030

A secure railway system that is protected from foreign interference is being developed:

- Ensured technical compatibility and legal integration with the European railway system
- Compliance with TAF/TAP TSI – EU technical specifications for interoperability aimed at standardizing digital data exchange in the railway sector
- Completion of the transfer of IT systems required for freight transport

Benefits



Opportunity to attract cargo flows from the West and North-South directions



Additional opportunities for traveling by train are opening up



Additional military mobility capabilities are ensured

- EU standard gauge railways
- 1520 mm gauge railways integrated into the EU system
- 1520 mm gauge railways



Mission

Connecting People and Businesses for
a More Sustainable Future



Vision

Being the Backbone of the Transport
System