

# LTG Strategy 2030: Sustainable Integration into Europe

Summary of the consolidated strategy of the Lithuanian Railways Group

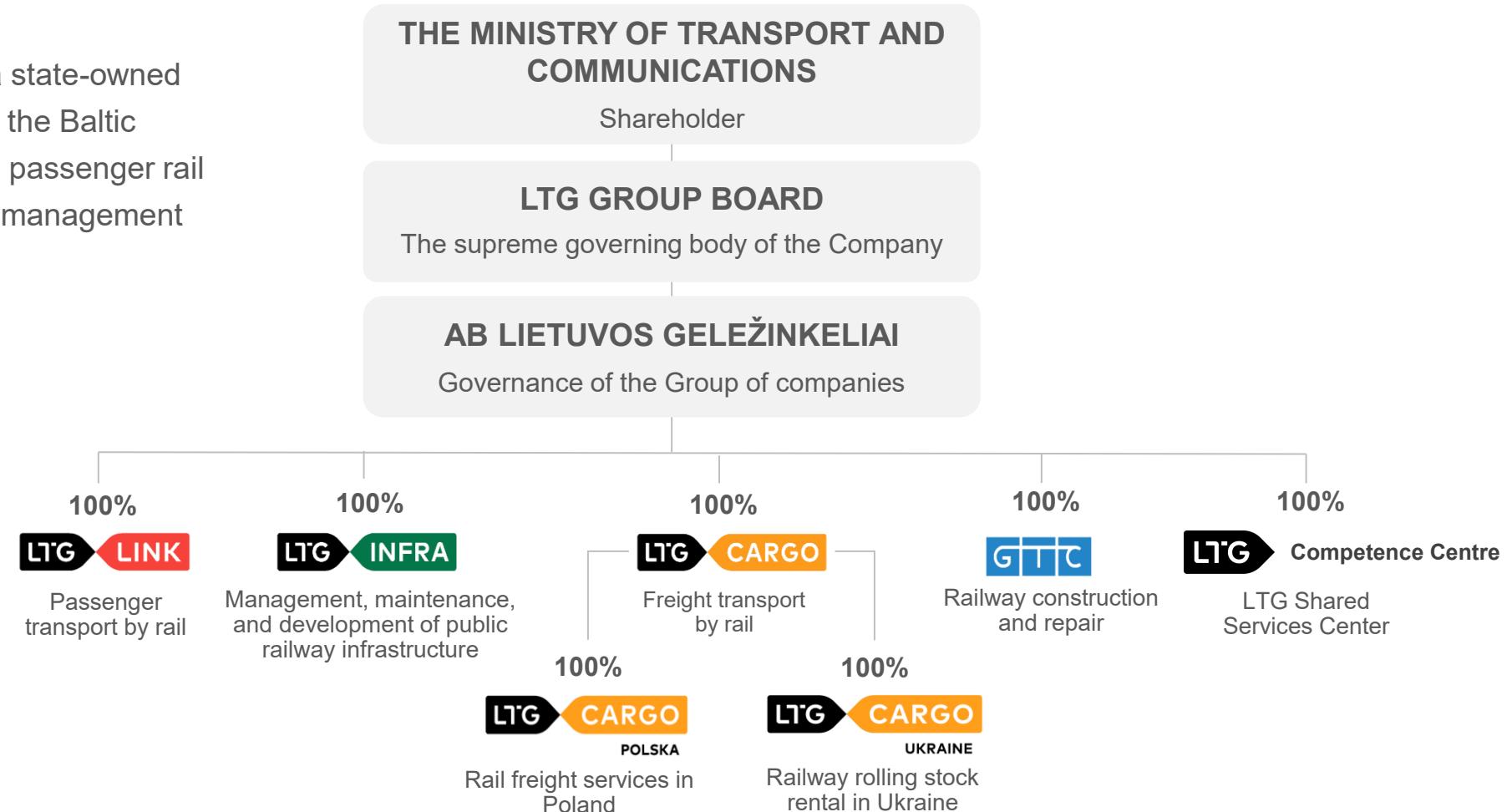
2025 update

# About the LTG Group



# Group structure

AB Lietuvos geležinkelai (LTG) is a state-owned group of companies that dominates the Baltic countries in the areas of freight and passenger rail transport and railway infrastructure management



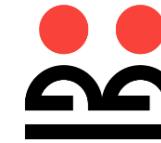
# Key facts about the LTG Group



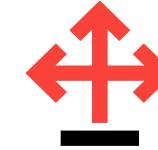
100%  
state-owned group  
of companies



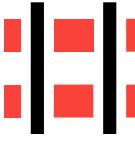
~€500 million  
in annual  
revenue



>5,600  
employees



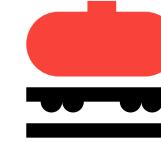
~25 million tons  
of cargo per year



1,728 km of main  
lines, 1520 mm gauge  
128.4 km of main  
lines, 1435 mm gauge



>260  
trains and  
locomotives

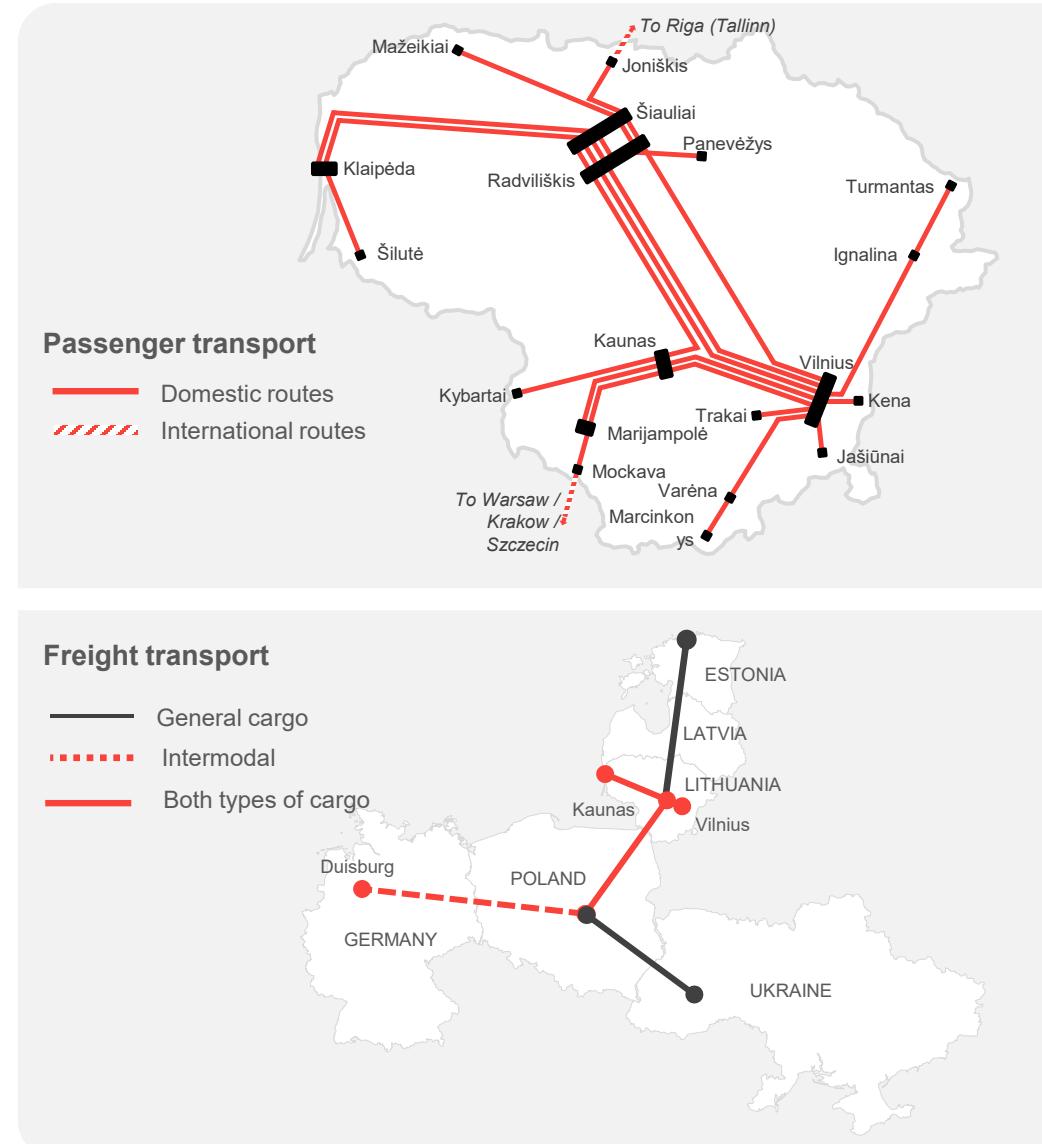
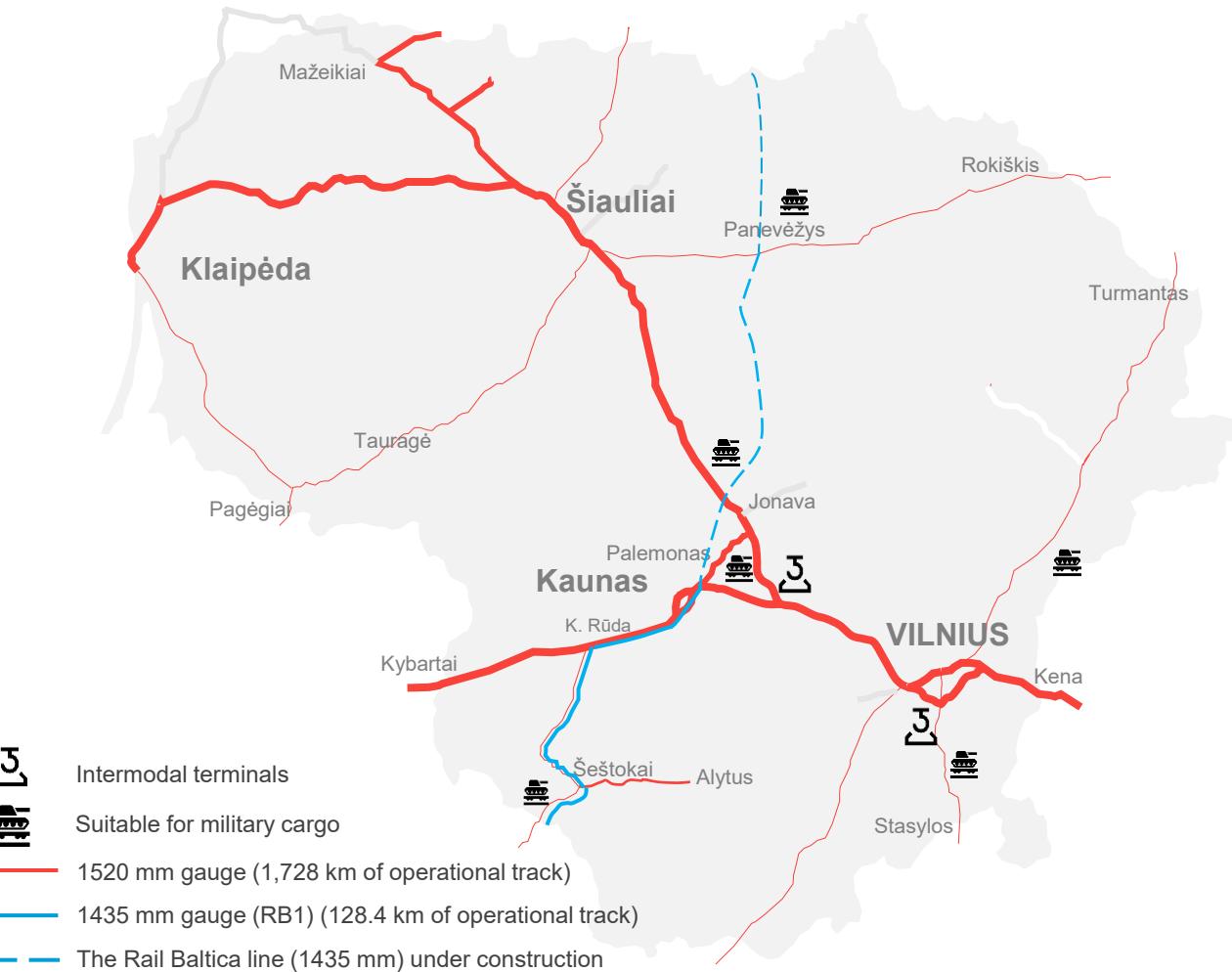


>7,100  
wagons



~6 million  
passengers per  
year

# Lithuanian railway network and routes operated by LTG



# Sustainable rail transport generates direct value for businesses, society, and the state



77%

Of all LTG customers transport most of own cargo by rail

5.5 million



Passengers transported by rail in Lithuania in 2024



13.7 bn tkm

Train operational volume in Lithuania in 2024

Existing top LTG customers **prioritize rail** for their logistics needs and **increase the benefits generated for the state through taxes paid**:



€600 million

€8 billion

Paid taxes to the state in 2024 (2025 Q1: €400 million)

Turnover in 2024, generated for the portion transported by rail (2025 Q1: €3.5 billion).



x3

safer

-64%

less gCO2e per km travelled



x30

safer

-80%

less gCO2e per km travelled

**Strategic investment:** railway infrastructure means lower road maintenance costs for the state, reduced air and noise pollution, enhanced military mobility, and better conditions for industrial development in the regions:

€1 = €2.07

investment in railway infrastructure

generates value for Lithuania every year

**Mission,  
vision,  
strategic  
directions,  
forecasts**



# Building a safe & convenient railway for Lithuania and Europe



## Mission

Connecting People and Businesses  
for a More Sustainable Future



## Vision

Being the Backbone of  
the Transport System

1

The country's main transport route for passengers and cargo,  
offering a more sustainable option

2

Smooth connections between Lithuania and the rest of Europe

3

Secure critical infrastructure in extreme situations

# The foundation of our culture: values

## Responsibility

- I do what I say
- I promise what I can do
- I protect myself and others
- I boldly commit
- I care about the future



## Customer

- I listen to the customer
- I understand the needs
- I perform to a high standard



## Cooperation

- Working together towards a common goal
- I communicate openly
- I respect and support



## Development

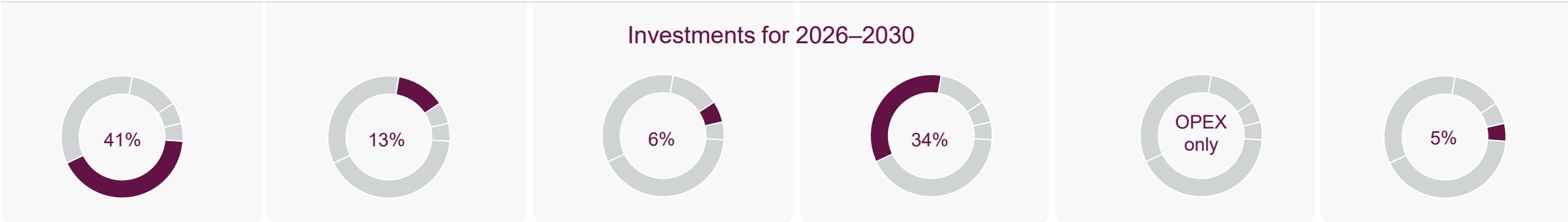
- I am interested in innovation
- I share my knowledge and experience
- I have a growth mindset



# Sustainability principles integrated into all LTG strategic directions

					
<b>Business Resilience</b>	<b>Business Expansion</b>	<b>Operational Excellence</b>	<b>Decarbonization</b>	<b>Engaging Organizational Culture</b>	<b>Customer Experience</b>
<b>BREAKTHROUGH</b>	<b>BREAKTHROUGH</b>	<b>BREAKTHROUGH</b>	<b>BREAKTHROUGH</b>		
High level of security maturity and risk management The transition from the Eastern model to Western railway integration Ensuring / improving railway network parameters	Rail Baltica construction, preparation for operation Military mobility development Freight transport routes: to the West and North 22 local and 2 international passenger routes	Lean – fostering a culture of continuous improvement Energy efficiency Asset optimization Digitization and automation	Electrification of the Vilnius–Klaipėda section Renewal of electric rolling stock Implementation of the LTG Group's decarbonization plan	Future competencies and leadership Inclusion, equality, diversity Improving employer image	Uniform customer experience (CE) management principles Fostering a customer-oriented culture Services tailored to everyone's needs

## Investments for 2026–2030



*Note: Investment distribution is shown excluding Rail Baltica investments (EUR 2.9 billion).*

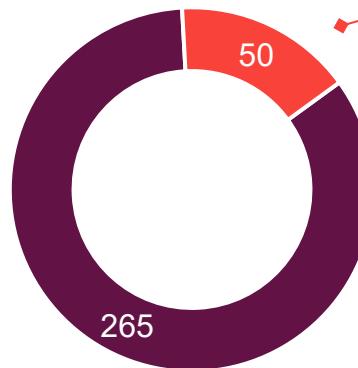
# Strategic imperative: no compromises on safety

## CRITICAL PRIORITY

Safety is the foundation of LTG's business resilience – it ensures the continuity of rail operations, protects lives, infrastructure, and national interests. **It is central to LTG's license to operate.**

Indicators showing the current high level of safety will be further improved by 2030

### Strategic Safety Investments (2026–2030)



**Digital Safety & IT Systems**  
Traffic control, cybersecurity, operational efficiency, service quality. **EU co-funded projects**

**Infrastructure Maintenance**  
Renewal of mainline tracks, switches, bridges, crossings

### Strategic alignment (2026–2030)

- Safety is a core shareholder expectation and **legal obligation**
- Investments into railway infrastructure and traffic management systems must be guaranteed and prioritized, regardless of financial constraints
- Currently, around 60% of investments in strategic direction for business resilience support infrastructure maintenance.

#### Employee Safety

16 %

#### Public Safety

7 %

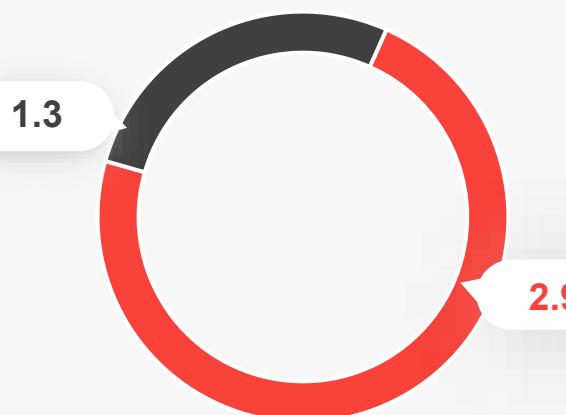
#### Traffic Safety

26 %

# Strategy for consistent growth

## Investments in 1520 mm gauge EUR 1.3 billion for 2026-2030

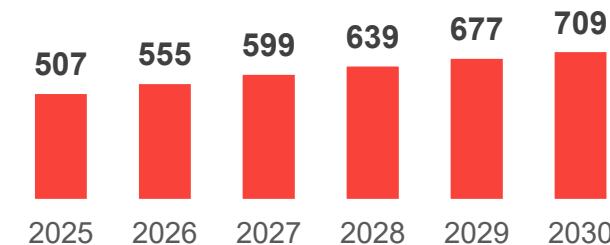
Includes electrification of the existing 1520 mm railway network, military mobility, network and rolling stock maintenance, and social projects.



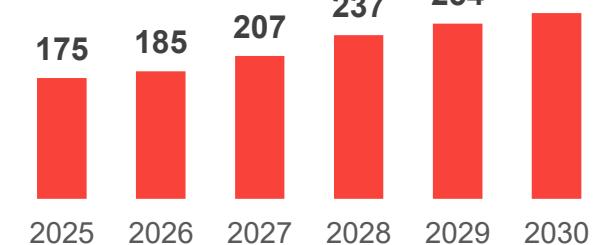
## Investments in the 1435 mm gauge EUR 2.9 billion for 2026-2030

Includes Rail Baltica, business development projects abroad

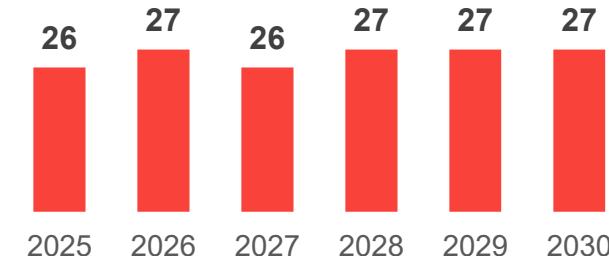
**Revenue**  
EUR million



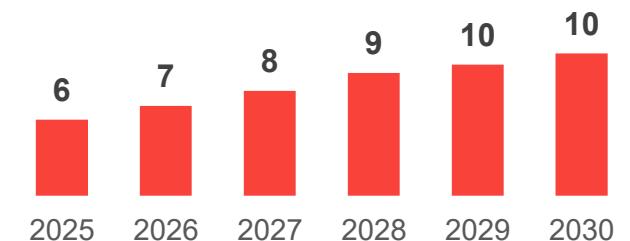
**EBITDA**  
EUR million



**Freight**  
(In Lithuania and abroad), million tons



**Passengers**  
millions



# Strategic projects



**Rail Baltica:**  
seamless  
connection to  
the European  
rail network

**Military mobility:**  
Infrastructure  
adapted to meet  
NATO logistics  
requirements,  
ensuring  
readiness for  
operations

**Electrification**  
of network and  
rolling stock  
fleet, transition  
to clean energy

**FREE Rail**  
programme:  
the foundation  
of business  
resilience



# Rail Baltica (RB): Seamless connection to the European rail network



- Direct passenger route Warsaw – Kaunas (existing RB1 line)



## Main railway line PL/LT border – Kaunas – LT/LV border:

- First stage of Rail Baltica implemented
- Commercial passenger and freight transport

## Upon completion of Rail Baltica:



Direct economic benefits for the Baltic countries: €6.6 billion

Military mobility, security in the region



# Military mobility: infrastructure adapted to meet NATO logistics requirements, ensuring readiness

⌚ 2028

## Rūdninkai military polygon program

- Railway track (8.6 km) to the Rūdninkai training ground
- Passenger and cargo transportation to the Rūdninkai training ground

## Development of dual-use loading bays and terminals

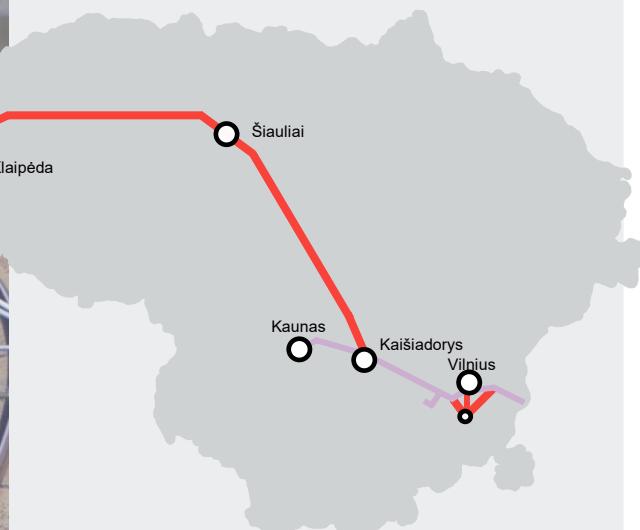
- Expansion of the Palemonas terminal at Rail Baltica (dual-use loading yard)

### Benefits

📍 Rapid deployment of military forces and equipment

🚚 Heavy military cargo logistics

🛡️ Resilience to crises by securing critical infrastructure / alternative transport network



Lines to be electrified as part of the Vilnius-Klaipédá project

Lines electrified within the scope of other projects

# Electrification of network and rolling stock fleet, transition to clean energy



2026

- 28% of the railway is electrified, with a total length of 363 km
- 15 new electric and battery-powered passenger trains are being put into service



2028

- 17 new electric locomotives are put into operation

## Benefits



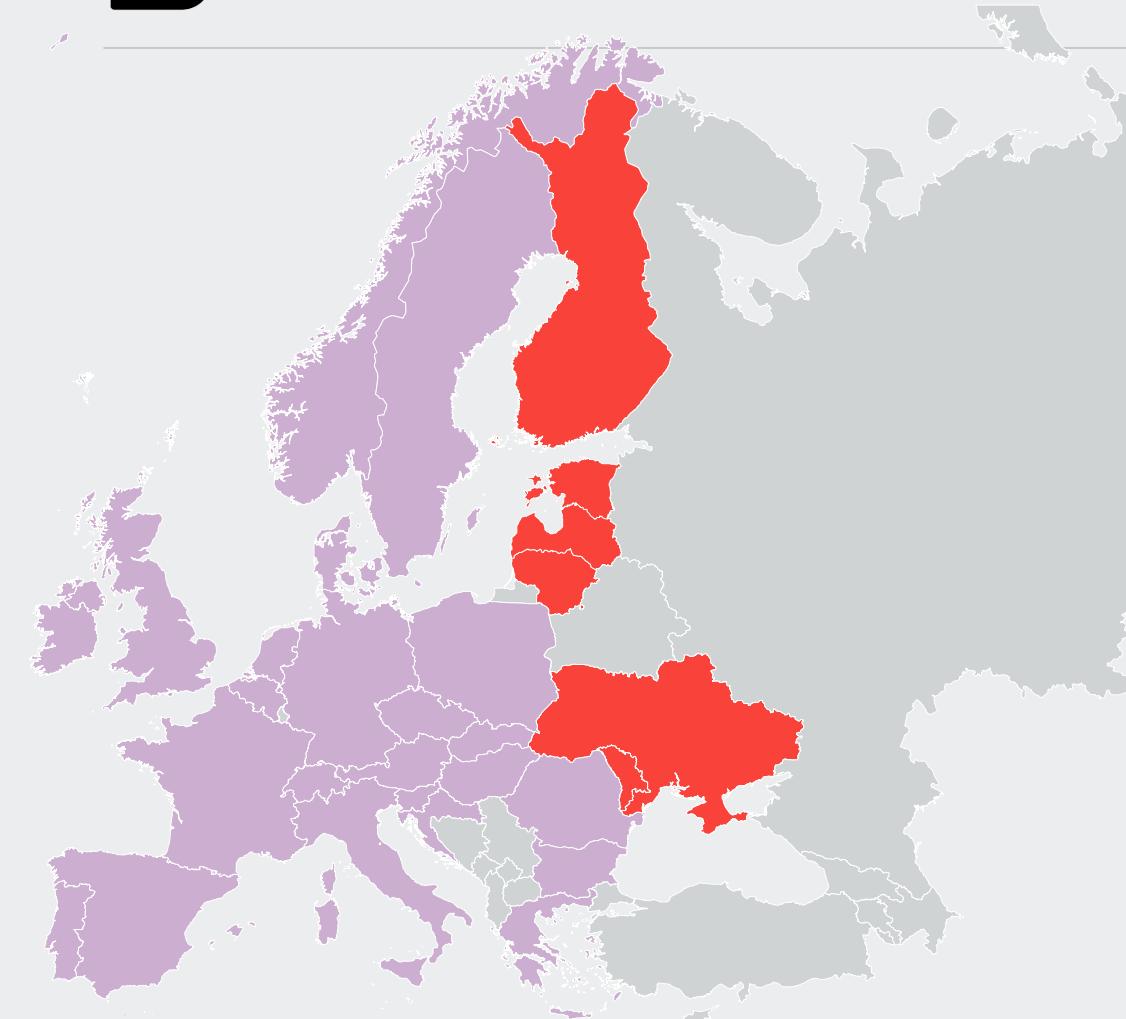
100% of rolling stock adapted to individual needs



Emissions reduction =  
safer traffic with less:  
↓3,600 cars and  
↓18,000 trucks



~50% of rail traffic in Lithuania will be powered by environmentally friendly electric traction



- EU standard gauge railways
- 1520 mm gauge railways integrated into the EU system
- 1520 mm gauge railways

# FREE Rail programme: the foundation of business resilience



2030

**A secure railway system that is protected from foreign interference is being developed:**

- Ensured technical compatibility and legal integration with the European railway system
- Compliance with TAF/TAP TSI – EU technical specifications for interoperability aimed at standardizing digital data exchange in the railway sector
- Completion of the transfer of IT systems required for freight transport

## Benefits



Opportunity to attract cargo flows from the West and North-South directions



Additional opportunities for traveling by train are opening up



Additional military mobility capabilities are ensured



LTG



## Mission

Connecting People and Businesses for a More Sustainable Future



## Vision

Being the Backbone of the Transport System